

**Grantee: El Paso Collaborative**

**Grant: B-09-CN-TX-0042**

**October 1, 2010 thru December 31, 2010 Performance Report**

**Grant Number:**

B-09-CN-TX-0042

**Obligation Date:****Grantee Name:**

El Paso Collaborative

**Award Date:**

02/11/2010

**Grant Amount:**

\$10,191,000.00

**Contract End Date:**

02/11/2013

**Grant Status:**

Active

**Review by HUD:**

Reviewed and Approved

**QPR Contact:**

Delia Chavez

## Disasters:

### Declaration Number

NSP

## Narratives

### Executive Summary:

A Consortium of local non-profit organizations was awarded funding in the amount of \$10,191,000.00 for a Neighborhood Stabilization Program to stabilize neighborhoods in El Paso County, Texas whose viability has been and continues to be damaged by the economic effects of properties that have been foreclosed upon and abandoned. The Consortium is comprised of the El Paso Collaborative for Community and Economic Development, Project Vida, Ayuda, Inc. and Habitat for Humanity El Paso. The Consortium has selected the El Paso Collaborative for Community and Economic Development to serve as lead member and fiscal agent.

The goal of the project is to acquire, rehabilitate and return to productive service a minimum of 125 single-family units in 22 eligible census tracts located inside and outside the city limits of the City of El Paso. The homes will be returned to active service for a combination of homeownership and rental. The project's end-users will be households with incomes up to 120% AMFI with a minimum of 25% of program funds reserve for end-users with incomes at or below 50% AMFI.

The financing mechanisms selected for this project are: Loans to developers and Consortium Members for acquisition and rehabilitation, forgivable and repayable loans to homebuyers.

The Consortium has selected 4 for-profit partners who will help carry out the NSP2 Program. They are Dawco Builders, LLC., Karma/JKS Properties Inc., Wright & Dalbin Architects and Senercon. Dawco and Karma/JKS will join Consortium Members in the role of developers that will acquire/rehabilitate properties and sell them to income-eligible households. Wright & Dalbin will conduct construction cost estimates, analysis of developer's construction costs, prepare needed drawings and accumulate necessary documents needed for environmental reviews. Senercon will conduct before and after HERS Ratings (energy audits) to recommend and evaluate the results of green feature applications.

### Target Geography:

Using HUD's mapping system, the Consortium identified 22 eligible census tracts scattered throughout the greater El Paso Area (city and outline areas of the county). The highest concentration of foreclosures is occurring in the City of El Paso's "Eastside" where there are 12 eligible census tracts, 5 with foreclosure scores of 20. There are 2 eligible census tracts on the other side of the Franklin Mountains, the "Westside"; another 2 tracts are in "Northeast" El Paso, north of the Fort Bliss Military Reservation; and another 2 are in the "Sleta-Lower Valley" areas of the city. The remaining 4 census tracts are located outside of El Paso's city limits in the communities of Horizon City, San Elizario, Clint and Tornillo. It is interesting to note that in 15 of the 22 targeted census tracts the 2008 estimated median income levels were above 2008 HUD median income guideline and illuminates the fact that the census tracts with the highest foreclosure scores were considered middle, upper and moderate income census tracts.

The targeted census tracts are: 103.07, 103.11, 103.12, 103.13, 103.14, 103.15, 103.20, 103.21, 43.07, 43.14, 43.15, 43.16, 102.04, 102.09, 40.04, 41.04, 1.07, 102.06, 103.09, 104.03, 104.04, 105.01.

### Program Approach:

El Paso Collaborative and its Consortium Members have designed a program to assist 22 eligible census tracts located in El Paso County. The goal of the program will be to acquire, rehabilitate and return to active service 125 foreclosed or abandoned properties. To accomplish the desired outcomes, 5 developers will share the responsibilities for acquisition and rehabilitation (3 Consortium Members and 2 for-profit partners will serve as developers). For-profit partners were selected not only for their expertise in acquisition and rehabilitation but for their willingness to introduce new concepts and ideas that will assist in long term affordability, green features, and energy efficiency of the units. With its experience as a community lender El Paso Collaborative will establish financing mechanisms for the purchase and redevelopment of eligible properties. El Paso Collaborative will make low interest loans to developers and 0% interest loans to Consortium Members. A third for-profit partner, Senercon, will conduct energy audits of properties selected by developers to determine which energy efficient modifications are feasible. All properties will be tested pre-and-post rehabilitation. It is the express intention of this project to include

the maximum amount of energy and green features that make economic sense and that apply for each specific property. The fourth and last for-profit partner is Frederic Dalbin from the architectural firm of Wright Dalbin Architects, Inc. Mr. Dalbin will be hired as a consultant to conduct cost estimates/analysis of funding requests submitted by for-profit partners and will accumulate necessary documentation for environmental reviews (HUD is to conduct review and provide clearance). Existing staff at the collaborative will administer the NSP2 Program, assure all aspects of the NSP2 Grant agreements/policies/procedures/activities will be properly implemented and monitored. The developers/consortium members will conduct feasibility assessments of foreclosed/abandoned properties in eligible census tracts and submit their project budget that is to be approved prior to entering into an Offer/Contract with the Owner.

**Consortium Members:**

El Paso Collaborative for Community & Economic Development is the Lead Member of a Consortium, comprised of 4 local non-profit organizations. The other Consortium Members are Habitat for Humanity El Paso, Project Vida and Ayuda, Inc. Combined the 4 organizations have extensive experience in housing development (single and multi-family), homebuyer assistance, financing, counseling, and rental management. The El Paso Collaborative was certified in 2001 by the U.S. Treasury as a Community Development Financial Institution (CDFI).

**Roles of Consortium Members:**

El Paso Collaborative will be the Lead Member, fiscal agent and will coordinate the program. In addition they will: make lines of credit available to for-profit developers and Consortium Members for acquisition and rehabilitation of NSP eligible properties, and monitor all activities. Project Vida and Ayuda, Inc. will acquire, rehabilitate, rent and manage (20) properties to eligible households at or below 50% AMFI. Habitat for Humanity El Paso will acquire, rehabilitate, sell and finance (15) properties to eligible households at or below 50% AMFI.

**How to Get Additional Information:**

<b>Overall</b>	<b>This Report Period</b>	<b>To Date</b>
<b>Total Projected Budget from All Sources</b>	N/A	\$10,191,000.00
<b>Total CDBG Program Funds Budgeted</b>	N/A	\$10,191,000.00
<b>Program Funds Drawdown</b>	\$33,493.38	\$96,524.72
<b>Program Funds Obligated</b>	\$33,493.38	\$96,524.72
<b>Program Funds Expended</b>	\$33,493.38	\$96,524.72
<b>Match Contributed</b>	\$0.00	\$0.00
<b>Program Income Received</b>	\$0.00	\$0.00
<b>Program Income Drawdown</b>	\$0.00	\$0.00

**Progress Toward Required Numeric Targets**

<b>Requirement</b>	<b>Required</b>	<b>To Date</b>
<b>Overall Benefit Percentage (Projected)</b>		0.00%
<b>Overall Benefit Percentage (Actual)</b>		0.00%
<b>Minimum Non-Federal Match</b>	\$0.00	\$0.00
<b>Limit on Public Services</b>	\$0.00	\$0.00
<b>Limit on Admin/Planning</b>	\$1,019,100.00	\$96,524.72
<b>Limit on State Admin</b>	\$0.00	\$0.00

**Progress Toward Activity Type Targets**

<b>Activity Type</b>	<b>Target</b>	<b>Actual</b>
<b>Administration</b>	\$1,019,100.00	\$869,100.00

## Progress Toward National Objective Targets

National Objective	Target	Actual
NSP Only - LH - 25% Set-Aside	\$2,547,750.00	\$3,016,784.00

### Overall Progress Narrative:

Continued planning activities in preparation of implementation. HUD appointed TA providers conducted Assessment to evaluate training needs. Implementation activities scheduled to start next quarter.

### Project Summary

Project #, Project Title	This Report Period	To Date	
	Program Funds Drawdown	Project Funds Budgeted	Program Funds Drawdown
9999, Restricted Balance	\$0.00	(\$10,191,000.00)	\$0.00
AAcq, Acquisition	\$0.00	\$7,215,146.00	\$0.00
ALLR, Loan Loss Reserve	\$0.00	\$57,040.00	\$0.00
ARehab, Rehabilitation	\$0.00	\$1,899,714.00	\$0.00
Adm, Administration	\$33,493.38	\$1,019,100.00	\$96,524.72

### Activities

**Grantee Activity Number:** Plan1  
**Activity Title:** Planning

**Activity Category:**

Planning

**Project Number:**

Adm

**Projected Start Date:**

02/11/2010

**Benefit Type:**

Area Benefit

**National Objective:**

N/A

**Activity Status:**

Under Way

**Project Title:**

Administration

**Projected End Date:**

02/10/2013

**Completed Activity Actual End Date:**

**Responsible Organization:**

El Paso Collaborative for Community and Economic

Overall	Oct 1 thru Dec 31, 2010	To Date
<b>Total Projected Budget from All Sources</b>	N/A	\$150,000.00
<b>Total CDBG Program Funds Budgeted</b>	N/A	\$150,000.00
<b>Program Funds Drawdown</b>	\$33,493.38	\$96,524.72
<b>Program Funds Obligated</b>	\$33,493.38	\$96,524.72
<b>Program Funds Expended</b>	\$33,493.38	\$96,524.72
El Paso Collaborative for Community and Economic	\$33,493.38	\$96,524.72
<b>Match Contributed</b>	\$0.00	\$0.00
<b>Program Income Received</b>	\$0.00	\$0.00
<b>Program Income Drawdown</b>	\$0.00	\$0.00

**Activity Description:**

General pre-planning prior to implementation and on-going planning during implementation to adjust program as needed.

**Location Description:**

El Paso County, TX.

**Activity Progress Narrative:**

Continued planning activities with goal of implementing next quarter.

**Accomplishments Performance Measures**

No Accomplishments Performance Measures found.

**Beneficiaries Performance Measures**

No Beneficiaries Performance Measures found.

## Activity Locations

No Activity Locations found.

## Other Funding Sources Budgeted - Detail

No Other Match Funding Sources Found

### Other Funding Sources

Amount

No Other Funding Sources Found

Total Other Funding Sources

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